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Lieutenant General Daniel O. Graham Director, Defense Intelligence Agency Washington, D. C. 20301

Dear Damny:

I have reviewed carefully DIA's views on revision of the Watch mechanism which General Tighe forwarded to me in your absence. In general outline, they coincide very closely with my own—in fact, my only serious reservation concerning them is the propriety of my delegating to any one element of the Community a responsibility that is clearly national in scope and of such critical importance. There is also the practical difficulty of my being able to provide strategic warning to WSAG affectively if I am at one remove from the mechanism designed to support me in this function.

At the same time, I fully agree with the proposition that the strategic warning mechanism should be intimately tied to the warning mechanisms and procedures of the Department of Defense.

It seems to me that both these requirements can be satisfied by my appelatment of one of your deputies, and I have in mind specifically General Faurer, as the DCI representative in the USIB areas for strategic warning. In this capacity, General Faurer would have the same general reporting responsibilities to me as are carried out by other USIB committee chairmen, regardless of their primary agency affiliation. He would be responsible for the day-to-day operation of the NMIC, and I would envisage providing him a senior CIA substantive analyst who would serve as his deputy on matters pertaining to strategic warning. Further, to enhance its capabilities in political and economic areas, the NMIC would be augmented by senior analysts or other representatives from CIA, NSA and the State Department.

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I think we are fully agreed that the mission of this big "W"
warning mechanism should have a reintively narrow focus. The
language I favor, and which I understand has been substantially
agreed to by your representatives, is that the strategic warning
function embraces responsibility "for providing the earliest possible
warning of military action against the U.S. or its allies, particularly
by the USSR or the PRC, and for providing warning of military action
by a major adversary in any area in which U.S. interests are such
that U.S. forces are likely to become involved in a combat role."
Warning of all other critical developments which should be brought
to the attention of the WSAG--whether inflitary, technological, political
or economic--would not be the task of this group. Provision of such
warning (with a small "w") would be the function of Alert Memoranda,
which I would have produced under the direction of the MIOs and by
accumal current intelligence reporting.

Once the strategic warning mechanism is operating, I would like to have a group headed by the D/DCI/IC and including representatives of the Community review it periodically and report to the USIB.

I would welcome your further views and have asked Sam Wilson to work with you in further development of the approach this letter outlines.

Sincerely,

SIGNED

W. E. Colby

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